SCHEDULING SYSTEM FOR SEMICONDUCTOR MANUFACTURING

Casio Micronics Co., Ltd.

February 15, 2007

1

- Company Overview
- Characteristics of the system
- Background of and effects brought by introduction of the system
 - 1. Outline of implementation System overview Implementation schedule Introduction cost
 - **2**. Explanation of scheduling system
 - **3**. About periphery systems
 - 4. System issues
 - 5. Wrap up

OUTLINE OF COMPANY

Founded:	July 25, 1987	
Lines of business:	BUMP Business Film Devices Business	
Production base:	Ohme Works (No. 1 & No. 2 plants) Yamanashi Works (No. 1 & No. 2 plant	s)
Capital:	2,992 Million yen (as of March 31, 2006))
Turnover:	25.1 billion yen (March 2006)	
No. of employees:	630 (March 2006)	
Stock exchange:	JASDAQ	
Securities code:	6760	4
Newspaper listing name:	C Micro	BIC
Newspaper listing column:	J stock	



OUTLINES OF BUSINESS

CONSTANTLY UPHOLDS THE INNOVATION OF DIGITAL EQUIPMENT WITH MICRO METER BASED UNIQUE

AND REVOLUTIONARY TECHNOLOGIES



FILM DEVICES BUSINESS

COF structure >



>>>

BUMP BUSINESS

《 SOLDER BUMP/W-CSP 》

《 GOLD BUMP

Constantly evolving high definition color LC display

Weight saving for multifunction mobile information terminal equipment



W-CSP APPLICATION EXAMPLES

Example of use (digital camera)



PRODUCT CHARACTERISTICS

W-CSP: items handled by the scheduling system

- (1) Wafer inch size $5\Phi, 6\Phi, 8\Phi, (12\Phi)$
- (2) No. of models About 100/month
- (3) Lot size Mass production 25 sheets (1~25 sheets) Proto type 1 sheet ~ 10 sheets
- (4) No. of processes Min. 9 ~ Max. 67
- (5) Lead time Prototype 4 days ~ 14 days Mass production 7 days ~ 10 days

CHARACTERISTICS OF MANUFACTURING PROCESSES



BACKGROUND INTRODUCTION

- 1. Intends to bring W-CSP business to our 3rd pillar of operation, which started full-scale mass production in 2004, and to attain the number one share in the world.
- 2. As this was a new package, it generated a number of sales order alterations in proportion to the increases in sales orders. Also, the percentage of its prototype was high. It was thus predicted that the definite scheduling adjustments would not be carried out manually.
- 3. This didn't mean that we had to depend on an expensive package specially designed for semi-conductor processing. Nonetheless, we didn't have enough time to prepare in-house developed scheduling software.
- 4. Our group company has introduced SMT based scheduler in the past. We were thus not worried about its validity.

EFFECTIVENESS OF INTRODUCTION

- 1. The company is not managed in a wait-and-see style but a mind-set for preparing planning is now permeating.
- 2. Productivity enhancement judging by results of the operation improvements as well as the information processing improvements.
 - Production productivity per person Enhanced by 43%
 Operational time in preparing planning Shortened to 1/6
- 3. The manufacturing lead time was shortened.
 - Lead time Shortened by 20%
 - Unevenness of lead time Reduced by 30%

1. OUTLINEOF

IMPLEMENTATION

1.1 SYSTEM OVERVIEW

SCHEDULING SYSTEM

HOST I/F, SCHEDULING, SETUP, WORK INSTRUCTIONS SHEET

ENVIRONMENTAL IMPROVEMENTS FOR THE OPERATION OF SCHEDULING SYSTEM



1.2 IMPLEMENTATION STRUCTURE



1.3 IMPLEMENTATION SCHEDULE

Plan

ASPROVA Implementation Plan (and results)



1.4 INTRODUCTION COST (REFERENCE)

ASPROVA:	License (option available)	
	For planning and executing main unit(server)	1 set
	For shop floor	1 set
	Maintenance fee	

■ I/F Development: Incorporating data from AS/400 Actual results, master(manufacturing process, equipment), order

Consultation: For 6 months (about 10 times)

■ Introduction Equipment: ASPROVA operating PC 2 sets

Total

About 15,000,000 yen (Scheduling system only)

2. EXPLANATION OF SCHEDULING SYSTEM

- 2.1 Information Referenced Diagram
- 2.2 Master Registration
- 2.3 Order Input
- 2.4 Actual Results Input
- 2.5 Work Instructions Sheet
- 2.6 Operational Flow
- 2.7 Work Progress Table

2. EXPLANATION OF SCHEDULING SYSTEM

2.

1 INFORMATION REFERENCED DIAGAM



Outline of data: No. of manufacturing process: about 70 No. of equipment: about 80 Operating 24 hours, 360 days/year

Incorporating the manufacturing process/equipment information from host machine (AS400)

* Coinciding manufacturing processes, resource names and codes

* Synchronization of update information

(synchronization of maintenance timing)

Inputting master data designed for scheduler

Master registration examples that fit our company's production characteristics

- * Calendar (maintenance time registration for equipment)
- * Shift table (24 hours 4 groups 2 shifts structure)
- * Overlapping, lot wrap up (furnace resource) operation

ASPROVA INTEGRATED MASTER SETUP EXAMPLE

	品目	工程 番号	工程コード	指図種別	超して	。 品目/資源	先行	前段 取り	製造	後段取り	重なり方法	重なりM
722				使用指図	M	wf確認作業_000			10m		ES	
722	QCAB	10	受入検査_C100	使用指図	M	受入作業_000			1m		ES	
722				出力指図	Out	QCAB-10			1			
723		20	スクラバー洗浄_C120	入力指図	In	QCAB-10			1		ES	
723				使用指図	M	スクラバーT2#2_004			1.1mp+(4.3m-1.1m)		ES	
723				出力指図	Out	QCAB-20			1			
723		30	PI塗布_C140	入力指図	In	QCAB-20			1		ES	
723				使用指図	M	塗布WLP#2_002			2.3mp+(19.2m-2.3m)	12	ES	
723				使用指図	М	塗布WLP#3_003			2.3mp+(19.2m-2.3m)	12	ES	
723				出力指図	Out	QCAB-30			1			
723		40	PI露光_C150	入力指図	In	QCAB-30			1		ES	
723				使用指図	М	ステッハ*#8_008			1.6mp+(2.1m-1.6m)		ES	
723				使用指図	М	ステッハ*#9_009			1.6mp+(2.1m-1.6m)		ES	
724				出力指図	Out	QCAB-40			1			
724		50	PI現像_C160	入力指図	In	QCAB-40			1		ES	
724				使用指図	М	現像WLP#2_002			2.3mp+(2.9m-2.3m)		ES	
724				使用指図	М	現像WLP#3_003			2.3mp+(2.9m-2.3m)		ES	
724				出力指図	Out	QCAB-50			1			
724		60	PI現像検査_C170	入力指図	In	QCAB-50			1		ES	
724				使用指図	М	OSTWLP#1_001			1.0mp+(1.5m-1.0m)		ES	
724				出力指図	Out	QCAB-60			1			
724		70	硬化_C180	入力指図	In	QCAB-60			1		ES	
724				使用指図	M	硬化炉WLP#1_001			440m		ES	
725				出力指図	Out	QCAB-70			1			

• Manufacturing process, resource code: Combined manufacturing process name and code

(simple display, combined when master is synchronized)

- Manufacturing process number (order) : Handles manufacturing processs adding simulation by skipping every 10 digits
- Manufacturing ability: time saved when registering new items by preparing the master separately Default equipment prepared for each wafer size

2.3 ORDER INPUT

Receiving Order Production, Approximately 200 Orders Per Month, 100 models (Asprova in Place)

- * Sales order:
 - Input when the order is placed from a client
- * Manufacturing order:
 - Prepared when a manufacturing process is input
 - Prepared by host machine's manufacturing process control system

Sales orders and manufacturing orders loaded from host machine.

Scheduling method:

- * Appointing "FORWARD" based on the input date
- * Sales orders (based on the scheduled warehousing date)
- * Manufacturing order (based on the manufacturing process input date)
- * Priority given based on the needs of urgency etc.

2.4 INPUTTING ACTUAL RESULTS

Imported from host machine (AS400) manufacturing process control system

* Actual operational results input automatically
(completed time, number of finished item) for each model, each manufacturing lot, and each manufacturing process

* Automatically deletes manufacturing orders, using actual data results

Timing:

*At time of scheduling (once a day, around 17:00)

Prepared a menu for handling the interface data, using EXCEL with which the shop floor staff are familiar.



2.5 WORK INSTRUCTIONS SHEET

This sheet is like a ledger sheet which makes it easy to give instructions to production site using ASPROVA scheduling results.

Details of ledger sheet:

*Outputs each manufacturing process's scheduled production time, which is assigned by the scheduler. This is done for each manufacturing process as well as each equipment.

*Times are continually upgraded with hourly imported actual data results.

*Contains comments such as urgency, etc. if special instructions are required for some operations.

Operation of ledger sheet:

*The output work instructions sheets are distributed to shop floor staff at each manufacturing process, and the work is carried out. *Defects or delayed input that occurred when the manufacturing processes were input are reflected to the next day's production planning using the actual results, and work instructions are reviewed on a daily basis.

2.5 WORK INSTRUCTIONS SHEET

Ť	<u> </u>								•			_	1.41
	WL	P	作業	指示書(工程	順)	後工程						
							最終更新時間						
		計画	範囲:	11月14日9:00) – 1	1月16日9:00	04/11/15 : 12:03	現在					
	NO	Wf径		工程名		資源名	<u>□ッ⊦ No</u>		オーダーNO	品目名	数量	開始時間	終了時間
	1	8φ	C500	PIアッシング	001	7ッシャーWLP#1_001	QG1604L002	0	M118 <mark>9615</mark>	ES-AMKOR	3	14/18:14	14/18:20
		6φ					QCAJ04L002	0	M119 4557	LC99809	20	14/ 20:34	14/21:01
		8φ					QG1004K003	0	M117 <mark>3242</mark>	ES8-YOUSOKEN	6	14/22:28	14/22:38
				Manufact	uring	process	QG0304L001	0	M119 <mark>2880</mark>	ES8-YOUSOKEN-P	5	15/ 04:38	15/ 04:47
		5φ		(Indicat	ing st ed in	grev)	QAAA04L004	0	M119 <mark>3621</mark>	TB154	25	15/ 07:38	15/ 08:11
		8φ					QGAG04L015	0	M119 <mark>3615</mark>	ZT4103BDS-Z	25	15/10:38	15/ 11:11
							QGAG04L016	0	M119 3616	ZT4103BDS-Z	25	15 / 05:13	15 / 05:41
							QGAG04L017	0	M119 <mark>3617</mark>	ZT4103BDS-Z	25	15/16:38	15/ 17:11
				Paflacts the input i	ocult	s on an hourly	QGAG04L018	0	M119 <mark>3618</mark>	ZT4103BDS-Z	25	15/19:38	15/ 20:11
				ba	sis		QGAG04L019	0	M119 <mark>3619</mark>	ZT4103BDS-Z	25	15/22:38	15/ 23:11
			N N	Work in progress:	Jpda	tes in red letter	QGAG04L020	0	M119 <mark>3620</mark>	ZT4103BDS-Z	25	16/01:38	16/ 02:11
		5φ	C	Completed work: H	alf tr	ansparent letter	QAAA04L006	0	M119 4555	TB154	23	16/04:24	16/04:54
		6φ					QCAJ04L001	0	M119 4556	LC99809	25	16/07:24	16/07:57
										5φ	48		
										6φ	45		
										8φ	164		
		- I	0540			BUT I FULL STORE	0.040041.000						4.4.4.0.00

2. EXPLANATION OF SCHEDULING SYSTEM

2.6 OPERATIONAL FLOW

8:50 CHANGING SHIFTS

- *Administrative staff accepts sales orders.
- * Schedule forecast to customers
- * Master maintenance



*Operator inputs actual results.

17:00 SCHEDULING PROCESSING & PREPARING WORK INSTRUCTIONS SHEET

* Rescheduling & preparing work instructions sheet based on new sales orders and actual operational results

17:30 DISTRIBUTING WORK INSTRCUTIONS SHEET Referring work instructions sheet

(sharing)

Automatically updates the actual results on an hourly basis

QG4894,0011			_		11		1							
DOARDE DU	and a second of second of	14F04_0010	W LP	作		:程順)		前工程						
2004F04.000	- Kaltan	034F04,000						最終更新時間						
0054504,000	period on	00AF94,000	Ħ	画範囲	: 4月21日19	:00 - 4F	22 8 19:00	05/04/22 : 11:03	現(E				_
000404.000		004F04,0040	NO WF	Į₽	工程名		資源名	Dwł No		オーダーNo	品日名	救量	開始時間	終了日
1074992.4.5	B.001	State Statement	108¢	C335	DF現像検査	001	OSTWLP#1_001	QGAG05D029	0	M136 5871	ZT4103BDS-Z	25	22 / 01:25	22 / 01
EU0968741		Sector Sector						QGAG05D028	C	M136 5870	ZT4103BDS-Z	25	22 / 02:58	22 / 0
2,0096751	#10701	and a		_	-			QGAG05D030	0	M136 5872	ZT41 03 BDS-Z	25	22/ 06:11	22/06
LUNGSNI		i dan in i	6¢)				QCAN05D025	0	M137 3432	LC99807-00HA	9	22/08:01	22/08
064804.0110	-		104					QGAG05D032		M136 7002 M136 7003	ZT4103BDS-Z	25	22/ 12.34	22/13
0054804,0120	And Address		0					QGAG05D033	0	M136 7004	ZT41 03 BDS-Z	25	22/17:42	22/18
CORANGE DISK	-	100 10 10 10 10 10 10 10 10 10 10 10 10							_	ļ	5¢	0		
CODIDINE IN MIL									-		6¢	9		+
Dependence into		Street Street and and						0.4.4.005.0.000	+		8¢	150		
			11 50	0220	メハッタ	014	λл уу#14_014 7 л°⊶внар одо	QCANOSD002	10	M137 4462	GMT/27XL	25	22/ 05:59	22/06
			0.0			019	An 77#18_018	OCAN05D023		MI31 0400	L03300/-00HA	22	21 / 20:30	21 / 2

20:50 CHANGING SHIFTS





2.7 WORK PROGRESS TABLE

Since the work instruction sheet doesn't provide all the information, the work progress status (from input to completion) is displayed in the form of a list where the comparison is made between the planning and the actual result for each manufacturing order.

DETAILS OF LEDGER SHEET

-Makes a comparison between the scheduler prepared plan (from input to completion) and its actual result for each major manufacturing process.

-Selects the planning data, to which the comparison is to be made, from the past ones that were planned at the arbitrary point of time.

OPERATION OF LEDGER SHEET

-Selects the past schedule for which the comparison needs to be made with the actual result.

-Possible to prepare a table as needed (possible to have continual updating of the actual results on an hourly basis.)

-Makes the comparison between the planned and the actual results, and analyzes the planning accuracy and the issues.

	WLP 作業進	歩表	14		ASPROVA データ	: operation_05042517	59.csv 使用	
	計画範囲: 2005/04/24 -	- 200	5/05/	/14 本				
	最終更新: 2005/04/20 次回更新:	17:04:	50 玩	;1 工	▼ 出力開始日			
	NO オーダーNO	数量		4/23	4/24	4/25	4/26	4/27
	Φ ΠΨΑΝΟ		予定	9 1 2 1 5 1 9 21 0 3 6	912151921 0 3 6	9 1 2 1 5 1 9 2 1 0 3 6	9 1 2 1 5 1 9 21 0 3 6	912151921 0 3 6
1	<u>т</u> 17 м137 6118	25	予定	J 12 13 10 21 0 J 0	712151021 0 5 0			
2 3	8 QGAG05D051 (0	実績					
1 2 3	18 м137 6137 8 QGAN05D005 (25	予定 実績					
1 2 3	19 м137 6191 8 QGAN05D00€ (0 24	予定 実績					
1 2 3	20 м137 6192 8 QGAV05D001 (25	予定 実績					
1 2 3	21 м137 6193 8 QGAV05D002 (25	予定 実績					
1 2 3	22 м137 6194 8 QGAV05D003 (0	予定 実績					
1 2 3	23 м137 6300 8 QG9505D003 (0 2	予定 実績					
1 2 3	24 м137 <mark>6382</mark> 6 QC1305D001 (0 2	予定 実績					
1 2 3	25 м137 6786 8 QGAG05E001 (25	予定 実績					
1 2 3	26 м137 6787 8 QGAG05E002 (25	予定 実績					
1 2 3	27 _{M137} 8589 8 QGAG05E003 (25	予定 実績					
1 2 3	28 м137 8590 8 QGAG05E004 (0	予定 実績					
1 2 3	29 _{M137} 8591 8 QGAN05E001 (0	予定 実績					
1 2 3	30 _{M137} 8592 8 QGAN05E002 (24	予定 実績					
1 2	31 м137 8593 8 QGAN05E003 (24	予定 実績					

進	捗表	M1376191		QGAN	1							[Plan] –	-[Actua	l result]		
			計画	I					実績	ŝ.						
NO		工程	開始	時間	終了	時間	工程待	所要時間	開始	時間	終了	時間	工程待	所要時間	投入 差	所要 差
39	C380	Tiエッチング	24	22:15	24	22:42	0:01	0:27	24	22:15	24	22:42	0:01	0:27	0:00	0:00
40	C385	Tiエッチング検査	24	22:42	24	22:44	0:00	0:02	24	22:42	24	22:44	0:00	0:02	0:00	0:00
41	C390	再配線厚測定	24	22:45	24	22:55	0:01	0:10	24	22:45	24	22:55	0:01	0:10	0:00	0:00
42	C400	ポスト厚測定	24	22:55	24	23:05	0:00	0:10	24	22:55	24	23:05	0:00	0:10	0:00	0:00
43	C410	シェア強度測定	24	23:22	24	23:32	0:17	0:10	24	23:22	24	23:32	0:17	0:10	0:00	0:00
44	C420	外観検査	25	1:01	25	2:11	1:29	1:10	25	1:01	25	2:11	1:29	1:10	0:00	0:00
45	C500	PIアッシング	25	2:36	25	3:05	0:25	0:29	25	2:36	25	3:05	0:25	0:29	0:00	0:00
46	C510	ウェハ厚測定	25	3:10	25	3:15	0:05	0:05	25	3:10	25	3:15	0:05	0:05	0:00	0:00
47	C520	樹脂印刷	25	4:21	25	5:05	1:06	0:44	25	4:21	25	5:05	1:06	0:44	0:00	0:00
48	C530	脱泡	25	5:06	25	5:08	0:01	0:02	25	5:06	25	5:08	0.01	0.00		0:00
49	C540	キュア	25	5:15	25	15:45	0:07	10:30	25	5:15	25	15:45		low agai	nst):00	0:00
50	C560	樹脂研削	25	15:45	25	16:45	0:00	1:00	25	15:45	25	16:45	p	lanning	ST):00	0:00
51	C580	端子表面処理	25	16:46	25	17:42	0:01	0:56	25	16:46	25	17:42	0.0.	<u> </u>	0:00	0:00
52	C600	保護テープ貼付	2	19:48	25	20:26	2:06	0:38	25	18:10	25	18:50	0:28	0:40	1:38	0:02
53	C620	Si研削	2	20:26	25	21:14	0:00	0:48	25	18:49	25	19:50	#####	1:01	1:37	- 0:13
54	C640	保護テープ剥離	2	21:18	25	21:56	0:04	0:38	25	20:10	25	20:35	0:20	0:25	1:08	0:13
55	C642	超音波洗浄1	2	L 2:14	26	2:44	4:18	0:30	25	20:56	25	21:23	0:21	0:27	5:18	0:03
56	C650	フラックス印刷	20	3:35	26	5:01	0:51	1:26	25	22:57	25	23:40	1:34	0:43	4:38	0:43
57	C680	半田ボール搭載		:39	26	7:16	0:38	1:37	26	0:20	26	1:16	0:40	0:56	5:19	0:41
58	C700	リフロー	Pla	an :16	26	8:30	0:00	1:14	26	1:20	26	2:04	0:04	0:44	5:56	0:30
59	C720	フラックス洗浄	26	8:30	26	9:30	0:00	1:00	26	4:30	26	5:41	2:26	1:11	4:00	- 0:11
60	C745	端子高さ(径)測定	26	9:30	26	9:50	0:00	0:20	26	6:00	امور T	Alayod	<u>0.10</u>	0:15	3:30	0:05
61	C750	端子シェア強度測定	26	9:50	26	9:57	0:00	0:07	26	6:15	I	rogulta	actual	0:05	3:35	0:02
62	C780	レーザーマーク	26	10:04	26	11:41	0:07	1:37	26	10:46		roinct m	input Ionning	4.32	- 0:42	0:05
63	C782	超音波洗浄2	26	13:04	26	13:34	1:23	0:30	26	14:30	aş Z	gamst p		0:25	- 1:26	0:05
64	C790	wf外観検査	26	13:34	26	13:36	0:00	0:02	26	15:44	26	16:13	0:49	0:29	- 2:10	- 0:27
65	C900	wf確認	26	13:36	26	13:46	0:00	0:10	26	16:14	26	16:20	0:01	0:06	- 2:38	0:04

3. PERIPHERY SYSTEM

* Establishing Sub-System in Order to Operate Scheduling System

- 3.1 Actual data input, using a wireless handy terminal
- 3.2 ID label printing
- 3.3 Recipe control system

3.1 INPUTTING ACTUAL DATA (INPUT BARCODE), USING A WIRELESS HANDY TERMINAL

PURPOSE:

- Improve the accuracy of scheduling system, by inputting the actual data into AS/400 in a timely manner.
- Implement accurate and easy input processing through the adoption of barcodes and the input of actual results in system time (promoting the input of the whole manufacturing processes)
- Provides the person in charge of operation (i.e., operator) with the operational procedures as well as the recipe information in order to prevent operational mistakes.

OUTLINE:

- Connection is made with AS/400 online terminal, in order to synchronize with the actual results input currently in use.
- Introduces a portable type wireless "handy terminal" equipped with a barcode reader.

3. PERIPHERY SYSTEM

OUTLINE FLOW DIAGRAM FOR HANDY TERMINAL (HT) INPUT SYSTEM



3.2 ID LABEL ISSUING SYSTEM

<u>Purpose</u>

- Inputting of the actual results of manufacturing processes in a timely manner

Prevention of mistakes such as mixing up lot cards and the actual item

<u>Outline</u>

- Replaces the ID label number on carrier cases that travel between manufacturing processes with an automated output sheet, complete with bar codes
- Links the ID label with a lot card by displaying the last 4 digits of order numbers
- Simultaneously processes the ID label upon the output of a lot card

OUTLINE OF FLOW DIAGRAM FOR ID LABEL ISSUING SYSTEM



ID Label



ID label and HT



3.3 RECIPE MANAGEMENT SYSTEM

Purpose

- Avoids mistakes in inputting the recipe during the manufacturing processing operations and thus improves the yield ratio
- The database of recipes will be compiled and utilized for speeding up various recipe outputs (i.e., screen/ledger sheet) as well as for the recipe output system of equipment which is under planning

<u>Outline</u>

- Establishes data base on host machine (AS400)
- Utilizes the data based recipe data for recipe output screen at HT, a lot card, etc.

OUTLINE OF BUSINESS FLOW DIAGRAM FOR RECIPE MANAGEMENT



RECIPE SCREEN (ACTUAL EXAMPLE)



4.SYSTEM ISSUES

- Improvement planning accuracy
 - More accurate scheduling can be obtained through the registration of human resources (i.e., operator skill)
- Expanding to other products
 - This scheduling system provides both the flexibility and speed required for sales order driven production

5.WRAP UP

Tips for utilization of ASPROVA

-Clearly specify the purpose of the scheduling system

-Set up scheduling to fit company's own production (in this case: sales order based production, complex manufacturing processes)

-Strike a balance between detail of master table, and accuracy of the resulting schedule

Linking to process management system

-Avoids inputting master twice

-Ensures consistency with ASPROVA by keeping information in a standard format

-Requires immediate input of all available results data

Utilizing schedule information

-Favor a work instructions sheet over a Gantt chart at the shop floor

-Narrow down what you want in order to gain effective results

-Use the scheduling system to further improve manufacturing processes

WLP manufacturing process





